Boot Camp 101:  
From Pre-Season Prep to Post-Season Thanks  
What You Need to Be Successful!
It All Starts Somewhere:

Whether you are starting from scratch or entering into an existing market, here are some best practices and reminders

- **Foundation and Boundaries**
  - Utilizing Organizational Structure to Maximize your Input

- **Identifying Stakeholders**
  - Vendors, Shoppers, Neighborhood Businesses, Public Health

- **Communication and Access**

- **Ask Questions!**
Mission, Vision, Values

• What is the mission of your organization?
  ie: Support farmers, community events, education

• What drives your decision making?
  Using your mission and values to prioritize your time!

• Vision: How can you “check-in” and make sure everything is staying on track?
The Year of the Market!
From Start to Finish

- Market Rules and Policies, ROOTS Guidelines, Permits

- Vendor Roster

- Communications/Outreach/Development Plan & Budget

- Market Work Plan
Example Work Plan

Market Opening Work Plan CCFM

February

Permitting
- Apply for Columbia Park Permit (provide Janet with a market map) (Janet)
- Check on Permit status (fire, park use, street closure, hld gas tank, etc)? (Janet)
- Send Street Closure Authorization forms to adjacent properties with deadline (TDS, Southside Commons) – give to Janet for permit application (MM)
- Check application status for FMNP/WIC? (Janet)

Marketing
- Check in with office staff about staffing, poster reprinting, merch, events (MM)
- Do merchandising inventory and place order for whatever merchandise we need (MM)

Operations
- Determine needs for signage (parking, exits, bathrooms…) - order from Tina, Ballard Outdoor or National Barricade. (MM to CL)
- Check in with Kids Tent coordinator rachelleharrison@gmail.com about season regarding interest and to update forms (MM)

Vendors
- Finalize market schedule and permits to sell (MM)

Special Circumstances
- Meeting with PCC re: CCFM Redevelopment
- Meeting with School re: CCFM/school garden plan

March

Permitting
- Order 450 3-up flyers from Janet (MM)
- Coordinate the putting up of Rainier Ave Banners (14) w/George (679-2943) - split billing with CCBA (MM)

Marketing
- Send Gleaming Agreements to all three food banks – confirm dates (Janet)
- Send Utilities Agreement to South Side Commons (MM)
- Contact businesses for Parking Sponsorships (MM)
- Set up Sanibest – United Site Services 832-3023 acc# PNW-04133; Ask to “chain to utility pole between park and alley.” End service in Fall (MM)
- Set up Garbage, Recycling bags and pick up: Waste Management 762-3000
  - Account Address: 4801 Rainier Ave S.
  - acc# 493-257 Recycling
  - acc# 498-362 Garbage
  - (Still have ½ rolls from 2014 season) Order 33g green bags and 33 gal orange bags (MM)
- Set up Compost Bin and pick up: Cedar Grove Compost
  - Casey Funke | Delivery and Sales Specialist | Cedar Grove Composting | office - 206.832.3000 | cell - 206.491.5272 | casey.funker@egroocompost.com

Vendors
- Send out Permits to Sell: March 1st
- Remind vendors to apply for FMNP/WIC by April 1st

Special Circumstances

Make it manageable and identify role expectations!
Seasonal Success: Monthly/Weekly Tools for Success

- Vendor Relations and Expectations ... Cliff notes!
- Safety and Being Proactive
- Marketing and Promotions
- Weekly Report and Data Collection
- Market Profile
Expectations: Cliff Notes!

VENDEE Rules to Remember

1. CONCERNS: If a vendor has a concern about Market policies or other vendors, please contact the Manager and fill out a Vendor Concern Form (available at the Market Information Booth).
2. TENT WEIGHTS: Tents and umbrellas must be securely weighted down with 25 pounds per tent leg or umbrella stand. Vendors cannot set up tents or umbrellas without proper weights. Any damage incurred by a vendor due to insufficient weights will be at the expense of that vendor. The market will charge $20 to borrow a tent and $5 per tent weight.
3. PUNCTUALITY: Vendors must be at the Market site at least 30 minutes before the Market opens and be ready to sell at the opening bell. Vendors are not allowed to set up until the Market area has been chalked and the Market Manager gives permission. Vendors who arrive fewer than 30 minutes before Market opening will load off from the street and find other parking for their vehicle. Vendors must pay their daily fee no later than one hour after the Market is closed.
4. SELLING TIME: Selling starts at opening bell, no selling before. All vendors are required to stay until closing. Vendors who sell-out early should post a sign, "Sold Out," and not leave their vehicles or possessions unattended.
5. SIGNAGE: Vendors must post a sign identifying the name of the farm/business represented and where it is located. Signs should be at least 24" wide by 8" high. Signs must be displayed before sales begin. The NFM can assist vendors in obtaining signs.
6. PRICE SIGNAGE: All goods for sale must be clearly marked with their price.
7. LOCAL SOURCING SIGNAGE: All prepared food vendors are required to display at least one sign that identifies farms and ingredients which they are currently sourcing.
8. DISPLAY/SELLING SPACE: Booths and/or vehicles must not extend beyond allotted booth space. Signs and displays must allow clear visibility to adjoining booths. Display and selling techniques must not impair other vendors’ ability to sell, nor create a hazardous situation for customers.
9. STALL SPACE CLEAN UP: Vendors are required to maintain their individual selling space in a clean, safe and sanitary manner (protect the pavement from vehicle/cooking drips). Each vendor is responsible for complete clean up of their space at the close of the Market (haul away trash/garbage, sweeping up any product debris). PACK OUT ALL TRASH.
10. SAMPLING: To sample, vendors must have the appropriate King County Health Department permit(s), a hand-wash set up (including waste water bucket), and sneeze-guards protecting the samples. All non-farmer vendors must have a food handler’s permit in order to sample.
11. REPORTING SALES: Report daily gross revenue accurately. This data is integral in the NFM’s efforts to acquire necessary support from local governments and the communities that host our markets. We only share this information in the aggregate; your data will never be shared.
12. USE OF HOT WATER: Vendors must bring hand-wash containers full of hot water. Vendors may fill up hand-wash containers on-site in cases of emergency.
13. FOOD BANKS AND CLEANING PROGRAM: Food banks are scheduled around closing to collect donations. Please talk to the Market Manager about any issues and avoid donating to nonscheduled groups.
14. VENDOR PARKING: Vendors may park in designated parking areas as directed by the Market Manager.

First time violation of each of the above rules will result in a verbal warning from the Market Manager. Additional violations will result in fines of varying amounts (as specified in the NFMA’s Policies and Guidelines) and the possible termination of the vendor’s Permit to Sell.
LAKE CITY FARMS MARKET WEEKLY REPORT 2017

Date: ____________ Weather: ____________________________

# Vendors: ____________ Market Staff: ____________ In: ____________ Out: ____________

# Customers: ____________ Market Staff: ____________ In: ____________ Out: ____________

# Volunteers: ____________ Market Staff: ____________ In: ____________ Out: ____________

# Volunteer Hrs: ____________

EBT Sales: $ ____________ Non-profits:
Merchandise Sales: $ ____________ 1. ____________
Vendor Fees: $ ____________ 2. ____________
Market Vendor Sales: $ ____________ 3. ____________

Music/Tasting/Chef Demo/Special Promotion (circle one): ____________

Cars Towed: ____________

Event Comments: __________________________

Manager/Staff Notes: __________________________

Vendor/Volunteer/Shopper Suggestions: __________________________

Lost Item(s): ____________ Name: ____________ Phone: ____________

Found Item(s): ____________ Name: ____________ Phone: ____________

CUSTOMER COUNTS:

3:00 ____________
3:30 ____________
4:00 ____________
4:30 ____________
5:00 ____________
5:30 ____________
6:00 ____________
6:30 ____________
7:00 ____________

HEALTH DEPARTMENT INSPECTOR/NFMA STAFF:

Name ____________ Time In ____________ Time Out ____________ Total Hrs ____________

VOLUNTEERS: please print first and last name clearly

Name ____________ Time In ____________ Time Out ____________ Total Hrs ____________

Name ____________ Time In ____________ Time Out ____________ Total Hrs ____________

Name ____________ Time In ____________ Time Out ____________ Total Hrs ____________

TOTAL VOLUNTEER HOURS = ____________

Bike Benefit: Sold ____________ Redeemed ____________

MARKET SALES

<table>
<thead>
<tr>
<th>Cash Amount</th>
<th>Credit Amount</th>
<th>Merchandise (Items)</th>
<th>Donations Above $10 (Type GFF, NFMA, etc.)</th>
<th>Gift Certificate (Note #)</th>
<th>Staff Initials</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

|             |               |                     |                                            |                           |                |

|             |               |                     |                                            |                           |                |

|             |               |                     |                                            |                           |                |

GC Redeemed (Amount#): TOTAL
## Market Day Data by Season

<table>
<thead>
<tr>
<th>XYZ Farmers Market 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td># Shoppers</td>
</tr>
<tr>
<td>-------------</td>
</tr>
<tr>
<td>1 6/10</td>
</tr>
<tr>
<td>2 6/17</td>
</tr>
<tr>
<td>3 6/24</td>
</tr>
<tr>
<td>4 7/1</td>
</tr>
</tbody>
</table>
## Market Day Data by Season

<table>
<thead>
<tr>
<th>Date</th>
<th>Produce</th>
<th>Plants</th>
<th>Processed</th>
<th>Prepared</th>
<th>Artisan</th>
<th>Service</th>
<th>NP Sales</th>
<th>Total Gross</th>
<th>Vendor fees</th>
<th>Vendors</th>
<th>V. reporting</th>
</tr>
</thead>
<tbody>
<tr>
<td>5/27</td>
<td>$1,157.00</td>
<td>$603.00</td>
<td>$550.00</td>
<td>$362.00</td>
<td>$674.00</td>
<td>$85.00</td>
<td>$390.00</td>
<td>$1,630.00</td>
<td>38</td>
<td>38</td>
<td></td>
</tr>
<tr>
<td>$835.00</td>
<td>$162.00</td>
<td>$410.77</td>
<td>$315.50</td>
<td>$127.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$689.00</td>
<td>$268.00</td>
<td></td>
<td>$900.00</td>
<td>$350.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$700.00</td>
<td></td>
<td></td>
<td>$223.00</td>
<td>$513.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$1,120.00</td>
<td>$287.00</td>
<td>$88.50</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$149.00</td>
<td>$331.00</td>
<td>$215.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$579.00</td>
<td>$500.00</td>
<td>$418.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$675.00</td>
<td>$1,045.00</td>
<td>$315.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$90.00</td>
<td>$280.00</td>
<td>$2,430.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$1,475.00</td>
<td>$680.00</td>
<td>$536.50</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$111.00</td>
<td>$628.50</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$755.00</td>
<td>$785.00</td>
<td>$225.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$300.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$8,335.00</td>
<td>$765.00</td>
<td>$1,228.77</td>
<td>$6,862.00</td>
<td>$5,667.00</td>
<td>$85.00</td>
<td>$390.00</td>
<td>$23,332.77</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Year to Year Comparison

<table>
<thead>
<tr>
<th>XYZ Farmers Market 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cumulative Change</strong></td>
</tr>
<tr>
<td>1 6/10 1,608 <strong>$19,300</strong> 29 sun, clouds 6/11 1508 <strong>$18,096</strong> 30 $19,300 $18,096 7%</td>
</tr>
<tr>
<td>2 6/17 1,670 <strong>$20,044</strong> 27 sunny, breezy, 60's 6/18 1452 <strong>$17,424</strong> 31 $39,344 $35,520 11%</td>
</tr>
<tr>
<td>3 6/24 1,907 <strong>$22,884</strong> 29 60's, breezy, 60's 6/25 1704 <strong>$20,448</strong> 23 $62,227 $55,968 11%</td>
</tr>
<tr>
<td>4 7/1 2,255 <strong>$27,060</strong> 29 sun, 70's 7/2 2002 <strong>$24,024</strong> 34 $89,287 $79,992 12%</td>
</tr>
</tbody>
</table>
## Vendor Sales Reporting

### Daily Market Sales Sheet

**Instructions:** Please complete the top, Gross Sales and Inventory Notes portions of this form. Sign it at the end of the day, then place it with your payment(s) in the envelope (do not separate white/yellow copies). Turn the envelope in to NFM staff. NFM staff will verify, then give you the yellow copy.

**Farm/Business Name:**

**CIRCLE ONE:** CHFM  CCFM  LCFM  MFM  PFM  UDFM  WSFM

**Today's Date:**

### Vendors: Detail Your Gross Sales Here

<table>
<thead>
<tr>
<th>Type</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash Sales</td>
<td>$_______</td>
</tr>
<tr>
<td>Credit Card Sales</td>
<td>$_______</td>
</tr>
<tr>
<td>Tokens</td>
<td>$_______</td>
</tr>
<tr>
<td>Fresh Bucks, Market Bucks, etc.</td>
<td>$_______</td>
</tr>
<tr>
<td>WIC &amp; Senior Vouchers</td>
<td>$_______</td>
</tr>
<tr>
<td><strong>TOTAL GROSS SALES</strong></td>
<td><strong>$</strong></td>
</tr>
</tbody>
</table>

**Of your total sales reported above, please tell us how much of it was:**

<table>
<thead>
<tr>
<th>Type</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wholesale &amp; Restaurant Sales</td>
<td>$_______</td>
</tr>
<tr>
<td>CSAs sold today</td>
<td>$_______</td>
</tr>
<tr>
<td>Other (explain):</td>
<td>$_______</td>
</tr>
</tbody>
</table>

### Gray Section to be Completed By Market Staff:

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>5%</td>
<td>$_______</td>
</tr>
<tr>
<td>6%</td>
<td>$_______</td>
</tr>
<tr>
<td>7%</td>
<td>$_______</td>
</tr>
<tr>
<td>8%</td>
<td>$_______</td>
</tr>
<tr>
<td>9%</td>
<td>$_______</td>
</tr>
</tbody>
</table>

- **Total Stall Fee**
- **User Fee if applicable** $_______
- **Additional Fees if applicable**
  - (e.g., parking, electrical, equipment rental, fines) $_______
  - **AMOUNT OWED** $_______
  - Less EBT Tokens (red 'X') $_______
  - Less Tokens (no 'X') $_______
  - Less Fresh Bucks, Market Bucks $_______
  - Less Other $_______

| **TOTAL CASH/CHECK PAID** | $_______ |

### Inventory Notes

(e.g., sell-out time; sales on particular products like eggs, cider; meat vs. cheese; flowers vs. produce, etc.)

I hereby declare that this produce and/or food product is grown and/or produced by the seller and is brought to this market in accordance with the rules of this market, and all other pertinent regulations. I also declare that all information and gross sales written here accurately reflect my sales for this market day.

**Signature:**

**Print Name:**

112412
# Vendor Sales Reporting

## Downtown Farmers Market
### Market Receipt

**Date:**

**Vendors Name:**

### Vendor Type

- [ ] Farmer/Processor
- [ ] Jr. Vendor
- [ ] Artisan/Crafter
- [ ] Non-Profit
- [ ] Prepared Foods
- [ ] Other

### Daily Market Fees

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>NON-MEMBER</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Market Row</td>
<td>$30</td>
</tr>
<tr>
<td>General Market Corner</td>
<td>$35</td>
</tr>
<tr>
<td>Pavilion &amp; Premium</td>
<td>$45</td>
</tr>
<tr>
<td>Non-Profit</td>
<td>$25</td>
</tr>
<tr>
<td>Junior</td>
<td>$15</td>
</tr>
</tbody>
</table>

#### Office Use

- **Rec’d by:**
- **Cash:**
- **Check:**

- **Space Fee:** $_____  
- **Electricity:** $_____  
- **Total:** $_____

### GROSS MARKET SALES

- **Produce:** $_____  
- **Plants:** $_____  
- **Prepared Foods:** $_____  
- **Processed Foods:** $_____  
- **Artisan/Craft:** $_____  
- **Service:** $_____  
- **Non-Profit:** $_____  
- **TOTAL:** $_____

*(Your gross sales for the day)*

This information is confidential for Downtown Farmer’s Market use only.

Please reserve ____ space(s) for me next week, or this return date:_____

Contact Shane: shane@downtownwallawalla.com

Thank You
<table>
<thead>
<tr>
<th>XYZ Farmers Market 2016</th>
<th>6/10</th>
<th>6/17</th>
<th>6/24</th>
<th>7/1</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Berries</td>
<td>$ 986</td>
<td>$ 1,173</td>
<td>$ 1,664</td>
<td>$ 2,126</td>
<td>$ 5,949</td>
</tr>
<tr>
<td>Row Crops</td>
<td>$ 958</td>
<td>$ 1,375</td>
<td>$ 1,981</td>
<td>$ 2,038</td>
<td>$ 6,352</td>
</tr>
<tr>
<td>Row Crops</td>
<td>$ 1,022</td>
<td>$ 1,080</td>
<td>$ 1,239</td>
<td>$ 1,957</td>
<td>$ 5,298</td>
</tr>
<tr>
<td>Berries</td>
<td>$ 848</td>
<td>$ 1,114</td>
<td>$ 1,278</td>
<td>$ 1,924</td>
<td>$ 5,164</td>
</tr>
<tr>
<td>Orchard</td>
<td>$ 552</td>
<td>$ 389</td>
<td>$ 1,397</td>
<td>$ 1,575</td>
<td>$ 3,913</td>
</tr>
<tr>
<td>Specialty Farm</td>
<td>$ 891</td>
<td>$ 961</td>
<td>$ 1,139</td>
<td>$ 1,556</td>
<td>$ 4,547</td>
</tr>
<tr>
<td>Orchard</td>
<td>$ 1,517</td>
<td>$ 999</td>
<td>$ 915</td>
<td>$ 1,134</td>
<td>$ 4,565</td>
</tr>
<tr>
<td>East Side Farm</td>
<td>$ 871</td>
<td>$ 921</td>
<td>$ 851</td>
<td>$ 1,316</td>
<td>$ 3,959</td>
</tr>
<tr>
<td>Flowers</td>
<td>$ 1,100</td>
<td>$ 1,002</td>
<td>$ 880</td>
<td>$ 1,080</td>
<td>$ 4,062</td>
</tr>
<tr>
<td>East Side Farm</td>
<td>$ 450</td>
<td>$ 1,079</td>
<td>$ 475</td>
<td>$ 601</td>
<td>$ 2,605</td>
</tr>
<tr>
<td>Rancher</td>
<td>$ 890</td>
<td>$ 673</td>
<td>$ 884</td>
<td>$ 1,045</td>
<td>$ 3,492</td>
</tr>
<tr>
<td>Prepared Food</td>
<td>$ 825</td>
<td>$ 990</td>
<td>$ 858</td>
<td>$ 677</td>
<td>$ 3,350</td>
</tr>
<tr>
<td>Eggs and Poultry</td>
<td>$ 646</td>
<td>$ 764</td>
<td>$ 892</td>
<td></td>
<td>$ 2,302</td>
</tr>
</tbody>
</table>
## Summary of Vendor Sales

<table>
<thead>
<tr>
<th>Date</th>
<th>Produce</th>
<th>Plants</th>
<th>Processed</th>
<th>Prepared</th>
<th>Artisan</th>
<th>Service</th>
<th>NP Sales</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>05/06/17</td>
<td>$4,650.50</td>
<td>$1,919.50</td>
<td>$1,920.00</td>
<td>$5,856.25</td>
<td>$4,973.76</td>
<td>$7.00</td>
<td>$926.00</td>
<td>$20,253.01</td>
</tr>
<tr>
<td>05/13/17</td>
<td>$4,459.00</td>
<td>$2,096.00</td>
<td>$1,192.00</td>
<td>$4,581.75</td>
<td>$4,644.70</td>
<td>$83.00</td>
<td>$1,155.00</td>
<td>$18,211.45</td>
</tr>
<tr>
<td>05/20/17</td>
<td>$5,807.00</td>
<td>$1,307.50</td>
<td>$1,926.00</td>
<td>$4,400.50</td>
<td>$3,616.50</td>
<td>$105.00</td>
<td>$1,185.00</td>
<td>$18,347.50</td>
</tr>
<tr>
<td>05/27/17</td>
<td>$8,335.00</td>
<td>$765.00</td>
<td>$1,228.77</td>
<td>$6,862.00</td>
<td>$5,667.00</td>
<td>$85.00</td>
<td>$390.00</td>
<td>$23,332.77</td>
</tr>
<tr>
<td>06/03/17</td>
<td>$8,896.00</td>
<td>$723.00</td>
<td>$1,270.68</td>
<td>$5,698.75</td>
<td>$6,367.30</td>
<td>$282.00</td>
<td>$435.00</td>
<td>$23,672.73</td>
</tr>
<tr>
<td>06/10/17</td>
<td>$7,710.00</td>
<td>$33.00</td>
<td>$1,140.00</td>
<td>$4,960.25</td>
<td>$4,758.51</td>
<td>$20.00</td>
<td>$20.00</td>
<td>$18,641.76</td>
</tr>
<tr>
<td>06/17/17</td>
<td>$8,160.00</td>
<td>$378.00</td>
<td>$2,160.75</td>
<td>$9,332.50</td>
<td>$5,421.00</td>
<td>$55.00</td>
<td>$50.00</td>
<td>$25,557.25</td>
</tr>
<tr>
<td>06/24/17</td>
<td>$9,276.75</td>
<td>$270.00</td>
<td>$1,179.94</td>
<td>$5,706.25</td>
<td>$3,415.91</td>
<td>$60.00</td>
<td>$43.00</td>
<td>$19,951.85</td>
</tr>
<tr>
<td>07/01/17</td>
<td>$10,051.50</td>
<td>$76.00</td>
<td>$1,411.75</td>
<td>$5,477.75</td>
<td>$3,498.36</td>
<td>$105.00</td>
<td>$73.00</td>
<td>$20,693.36</td>
</tr>
<tr>
<td>07/08/17</td>
<td>$9,438.50</td>
<td>$0.00</td>
<td>$1,059.00</td>
<td>$3,788.83</td>
<td>$2,810.00</td>
<td>$0.00</td>
<td>$121.00</td>
<td>$17,217.33</td>
</tr>
<tr>
<td>07/15/17</td>
<td>$10,342.85</td>
<td>$0.00</td>
<td>$898.00</td>
<td>$3,974.00</td>
<td>$3,215.50</td>
<td>$55.00</td>
<td>$65.00</td>
<td>$18,550.35</td>
</tr>
<tr>
<td>07/22/17</td>
<td>$10,274.73</td>
<td>$0.00</td>
<td>$850.00</td>
<td>$5,797.03</td>
<td>$4,044.50</td>
<td>$120.00</td>
<td>$168.00</td>
<td>$21,254.26</td>
</tr>
<tr>
<td>07/29/17</td>
<td>$11,660.50</td>
<td>$0.00</td>
<td>$1,482.00</td>
<td>$3,927.35</td>
<td>$3,083.50</td>
<td>$60.00</td>
<td>$65.00</td>
<td>$20,278.35</td>
</tr>
<tr>
<td>08/05/17</td>
<td>$8,727.50</td>
<td>$0.00</td>
<td>$1,098.50</td>
<td>$4,105.67</td>
<td>$922.00</td>
<td>$120.00</td>
<td>$6.00</td>
<td>$14,979.67</td>
</tr>
<tr>
<td>08/12/17</td>
<td>$11,331.50</td>
<td>$0.00</td>
<td>$1,804.00</td>
<td>$4,691.35</td>
<td>$1,595.00</td>
<td>$0.00</td>
<td>$3.00</td>
<td>$19,424.85</td>
</tr>
<tr>
<td>08/19/17</td>
<td>$12,417.75</td>
<td>$0.00</td>
<td>$1,292.00</td>
<td>$5,565.30</td>
<td>$3,024.50</td>
<td>$50.00</td>
<td>$72.00</td>
<td>$22,421.55</td>
</tr>
<tr>
<td>08/26/17</td>
<td>$14,094.00</td>
<td>$0.00</td>
<td>$2,217.00</td>
<td>$6,418.75</td>
<td>$2,968.00</td>
<td>$65.00</td>
<td>$0.00</td>
<td>$25,762.75</td>
</tr>
<tr>
<td>09/02/17</td>
<td>$10,413.60</td>
<td>$0.00</td>
<td>$1,149.00</td>
<td>$5,348.00</td>
<td>$1,929.50</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$18,840.10</td>
</tr>
<tr>
<td>09/09/17</td>
<td>$8,965.10</td>
<td>$0.00</td>
<td>$751.00</td>
<td>$5,020.00</td>
<td>$2,774.30</td>
<td>$0.00</td>
<td>$76.00</td>
<td>$17,586.40</td>
</tr>
<tr>
<td>09/16/17</td>
<td>$9,639.00</td>
<td>$0.00</td>
<td>$1,153.00</td>
<td>$3,964.95</td>
<td>$3,041.00</td>
<td>$0.00</td>
<td>$99.00</td>
<td>$17,896.95</td>
</tr>
<tr>
<td>09/23/17</td>
<td>$8,233.59</td>
<td>$0.00</td>
<td>$1,306.00</td>
<td>$4,000.50</td>
<td>$3,408.50</td>
<td>$0.00</td>
<td>$21.00</td>
<td>$16,969.59</td>
</tr>
<tr>
<td>09/30/17</td>
<td>$8,841.00</td>
<td>$0.00</td>
<td>$1,506.00</td>
<td>$3,580.25</td>
<td>$3,781.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$17,708.25</td>
</tr>
<tr>
<td>10/07/17</td>
<td>$7,713.45</td>
<td>$0.00</td>
<td>$1,416.00</td>
<td>$2,479.00</td>
<td>$4,071.00</td>
<td>$0.00</td>
<td>$14.00</td>
<td>$15,693.45</td>
</tr>
<tr>
<td>10/14/17</td>
<td>$5,217.50</td>
<td>$0.00</td>
<td>$1,232.00</td>
<td>$2,225.50</td>
<td>$2,767.50</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$11,442.50</td>
</tr>
<tr>
<td>10/21/17</td>
<td>$5,412.00</td>
<td>$0.00</td>
<td>$964.00</td>
<td>$2,507.00</td>
<td>$1,494.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$10,377.00</td>
</tr>
<tr>
<td>10/28/17</td>
<td>$6,053.33</td>
<td>$0.00</td>
<td>$1,289.00</td>
<td>$3,122.50</td>
<td>$2,434.75</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$12,899.58</td>
</tr>
</tbody>
</table>

**Subtotal:** $226,121.65  
**Subtotal (Plants):** $7,568.00  
**Subtotal (Processed):** $34,896.39  
**Subtotal (Prepared):** $123,391.98  
**Subtotal (Artisan):** $89,727.59  
**Subtotal (Service):** $1,272.00  
**Subtotal (NP Sales):** $4,987.00  
**Subtotal (TOTAL):** $487,964.61
Market Profile

The Columbia City Farmers Market has been open since 1988 and has grown with the diverse and cohesive community around it. The market averages over 2,500 shoppers a day, with many families using the park to gather and picnic on market day. There are approximately 30 vendors occupying S Edmunds, Columbia Park and the adjacent Columbia School lot.

OPERATIONAL GUIDELINES

CCFM Information Booth
- Located on S Edmunds near the alley between 35th and 36th.
- If using GPS to locate market, search PCC Columbia City.
- If you do not have a space assignment, please stop by the Information Booth or look for the manager.

Unloading and Loading
- Set up begins at 1 p.m. and no earlier.
- Vehicles may not enter the park.
- All vehicles must exit the market by 2:30 and may not re-enter until 7:15.
- Breakdown is not allowed before the market closes at 7 p.m.
- The loading protocol is based on your location in the market. Please see the attached.

MARKET PROFILE

The Columbia City Farmers Market has been open since 1988 and has grown with the diverse and cohesive community around it. The market averages over 2,500 shoppers a day, with many families using the park to gather and picnic on market day. There are approximately 30 vendors occupying S Edmunds, Columbia Park and the adjacent Columbia School lot.

Make the tools fit your needs! No need to keep repeating yourself!

PARKING
- We will provide a map of available parking in the neighborhood.
- Vendor staff and extra vehicles must park more than 3 blocks away to allow for shopper access to the market.

RESTROOMS
- Bathroom facilities are available in PCC.

WATER
- Non-potable water is available from the garden hose at the southwestern edge of the park, off the South Side Commons building, and eventually at the PCC.

ATM
- The closest ATM machine is located at the Bank of America on the corner of Edmunds and Rainier.

FOOD BANK COLLECTION
- The Rainier Valley Food Bank collects donated food at the end of each market day.

SOCIAL MEDIA
- Facebook: facebook.com/ColumbiaCityFarmersMarket
- Twitter: SeattleFarmMkt
- Instagram: @seattlefarmersmarket

WEATHER-RELATED CANCELLATIONS
All NFMA markets are open rain or shine. However, since markets are held in open-air venues, we reserve the right to close a market if it is determined that severe weather conditions could compromise the safety of vendors and shoppers. See our vendor rules for guidelines.

DRIVING DIRECTIONS

Nearby Landmark: Columbia Park, PCC
Natural Markets Columbia City

From the South
- Follow I-5 N to Martin Luther King Jr Way S in Tukwila. Take exit 157 from I-5 N.
- Follow Martin Luther King Jr Way S to 37th Ave S in Seattle. 11 mi / 9 min
- Turn right onto S Alaska St
- Turn right onto Rainier Ave S
- Take the next right onto S Edmunds St

From the North
- Take I-5 S
- Take exit 163A toward Columbia Way
- Merge onto S Columbia Way
- Slight right onto 15th Ave S
- Slight left onto S Columbia Way
- Continue onto S Alaska St
- Turn rightonto Rainier Ave S
- Take the next right onto S Edmunds St

Columbus City Farmers Market Loading Protocol

1. Enter from Rainier
2. Park on the North side of the street leaving room for vendors to pass to the south.
3. Bring your vehicle only after you have broken down and are ready to load.
4. Please be considerate of your neighbors!

From the North
- Take I-5 S
- Take exit 163A toward Columbia Way
- Merge onto S Columbia Way
- Slight right onto 15th Ave S
- Slight left onto S Columbia Way
- Continue onto S Alaska St
- Turn right onto Rainier Ave S
- Take the next right onto S Edmunds St

Columbus City Farmers Market Loading Protocol

1. Enter from Rainier
2. Park on the North side of the street leaving room for vendors to pass to the south.
3. Bring your vehicle only after you have broken down and are ready to load.
4. Please be considerate of your neighbors!
Day of Success!

- Farmers Market Coordinator Check lists
- Market Checklist and Staff Tasks
- Market Concern Forms/Incident Reports
- Funny Money Sheet
- Layout
<table>
<thead>
<tr>
<th>Time</th>
<th>Task</th>
</tr>
</thead>
<tbody>
<tr>
<td>10:00 am</td>
<td><strong>MA1: Thea</strong>&lt;br&gt;Unlock signs (combo lock 7-9-35)&lt;br&gt;Place directional signage around the neighborhood&lt;br&gt;Stage street closure signage at East and West ends&lt;br&gt;Open Shed – combo 4-2-1-2</td>
</tr>
<tr>
<td>11:00 am</td>
<td><strong>Market Manager Arrives</strong>&lt;br&gt;Chalk vendor stalls (MM)&lt;br&gt;Monitor vehicles coming in and out, notify drivers of street closure (MM/Thea)&lt;br&gt;Stage street closure signs (MM/Thea)&lt;br&gt;Clean street/doggie patrol (MM)</td>
</tr>
<tr>
<td>12:00 pm</td>
<td><strong>CLOSE STREET</strong>&lt;br&gt;(MM on west end, Thea on the east)&lt;br&gt;Stage kids and manager tent (Thea)&lt;br&gt;If there are cars still parked in the street (MM)&lt;br&gt;Call SPD Non-Emergency: 3518 S Edmunds St&lt;br&gt;Unlock and move picnic table – combo 7-9-35 (MM with Vendor Tandoori/Lilly’s)&lt;br&gt;Monitor vendor parking and loading; keep street mostly closed (MM)&lt;br&gt;Put out ‘No Left Turn’ sign at alleyway (backside of chef’s parking sign)</td>
</tr>
<tr>
<td>1:00-2:30 pm</td>
<td><strong>MA2 Arrives @1pm: Connor</strong>&lt;br&gt;Monitor driveway (MM/Thea/Connor)&lt;br&gt;Set aside Construction No-Parks (Connor)&lt;br&gt;Line waste cans, place waste bins at East, West and Park (Connor)&lt;br&gt;Place A-Boards in park and stage at Manager tent (Connor)&lt;br&gt;Set up kids tent (tent, table, 2 chairs) (Thea, if needed)&lt;br&gt;Set up Music Tent (tent, 2 chairs) (Connor, if needed)&lt;br&gt;Set up Info Tent (tent, 2 chairs) (Thea)&lt;br&gt;Set up display for merch and info&lt;br&gt;Put out 3 3x3 white plastic tables w/chairs in park with table cloths (Connor)&lt;br&gt;Fill up water for drinking and hand wash station/ set up hand wash station (Thea)</td>
</tr>
<tr>
<td>2:00 pm</td>
<td><strong>MA3: Sarah-Manager’s Booth</strong>&lt;br&gt;Stage cones at alley on Edmunds (Sarah)&lt;br&gt;Line up when all vendor vehicles are cleared (Sarah, MM, Connor)</td>
</tr>
<tr>
<td></td>
<td><strong>Staff Hours:</strong>&lt;br&gt;Nina (MM): 11:00-8:30/9&lt;br&gt;Thea (MA1): 10:00-8:00&lt;br&gt;Connor (MA2): 12:00-8:30/9&lt;br&gt;Sarah (MA3): 2:00-8:30/9</td>
</tr>
<tr>
<td>3:30 pm</td>
<td>Open Market with bell</td>
</tr>
<tr>
<td>3:30pm-7:00pm</td>
<td><strong>Staff Info Booth (MM, Thea, Connor, Sarah)</strong>&lt;br&gt;Run EBT transactions (MM, Thea, Connor, Sarah)&lt;br&gt;Health Dept logs @ 3:15 (Sarah)&lt;br&gt;Shopper Counts/Check All Trash/Eating Tables/Barnacles – Rotate&lt;br&gt;Cover staff break (MA1 3:30-4:15, MM 4:15-4:45, MA2 4:30-5:00, MA3 5-5:30)</td>
</tr>
<tr>
<td>6:00 pm</td>
<td>Pass out vendor envelopes (MM)&lt;br&gt;Take down kids tent/umbrellas in playground plaza (Connor)&lt;br&gt;Collect neighborhood directional signs and place beside shed (Thea)</td>
</tr>
<tr>
<td>6:30 pm</td>
<td>Begin cleaning info table (MM)&lt;br&gt;Collect in-market signage (Sarah)&lt;br&gt;Collect Farmer Posters (Thea)</td>
</tr>
<tr>
<td>7:00 – 8:00 pm</td>
<td><strong>Check out vendors (MM/Thea)</strong>&lt;br&gt;Monitor vendor load out (Connor)&lt;br&gt;Take down music tent, extra tables and all equipment; pack in shed (Connor/Sarah)&lt;br&gt;Wipe Down Tables and Chairs&lt;br&gt;Dispose of garbage/recycling into PCC dumpsters - (Connor/Sarah)&lt;br&gt;Break down Info Tent (MM/Thea)&lt;br&gt;Take supplies to shed (Connor/Sarah/MM)</td>
</tr>
<tr>
<td>8:00 pm</td>
<td><strong>MA1: Thea Leaves</strong>&lt;br&gt;Re-Open street when vendors are cleared (MM/Connor/Sarah)&lt;br&gt;Load market boxes in manager vehicle (MM)</td>
</tr>
</tbody>
</table>
Concern and Incident Reports

- Using tools to help with communication and feedback

**Vendor Concern Form**

Your Name: 

Farm and/or Business Name: 

Market Location: 

Summary of concern and/or complaint (25 words or less): 

Date of incident: 

Please describe in more detail your concern and/or complaint. Be as specific as you can and explain how this affects the operations and goals of the Market (you may use the back of this sheet, if necessary).

Signature: ___________________________  Today’s Date: _____________

**Market Incident Report Form**

Your name: ___________________________  Date: __________________

Phone number or email address (optional): ___________________________

Date and time that incident occurred: ________________________________

Market where the incident occurred: _________________________________

Brief description of incident: ________________________________________

Please describe incident(s) in greater detail (who was involved, what happened, what follow-up action has been taken or should be taken):

_______________________________________________________________

_______________________________________________________________

_______________________________________________________________

_______________________________________________________________

_______________________________________________________________

_______________________________________________________________

Please list names and contact information for any witnesses of incident.
Funny Money Sheets

What can you do to make your job easier especially during a busy market day?
Post Season: Evaluating Your Market

There is VALUE in taking time to evaluate and debrief your market season

- What have you learned? Summarize the data!
- What stakeholders were missing?
- Is the organizational structure able to adapt to the changing needs of your stakeholders?
- How are market policies/procedures being enforced?
- Control versus Adaptability-What needs to change/stay the same?
- Give thanks! It takes a village and we don’t acknowledge each other enough!
Resources:

- **WSFMA Website & Members Only ListServ**
  [www.wafarmersmarkets.org](http://www.wafarmersmarkets.org)

- **Market Management ToolKit**
  [www.wafarmersmarkettoolkit.org](http://www.wafarmersmarkettoolkit.org)

- **Small Farm Direct Marketing Hand Book**
  [https://agr.wa.gov/Marketing/SmallFarm/greenbook/](https://agr.wa.gov/Marketing/SmallFarm/greenbook/)

- **WSU Extension Agents**
  [http://extension.wsu.edu/locations/](http://extension.wsu.edu/locations/)

- **Food Access Activities**
  [laura@wafarmersmarkets.org](mailto:laura@wafarmersmarkets.org)

- **FM Legal Toolkit**
  [https://farmersmarketlegaltoolkit.org/](https://farmersmarketlegaltoolkit.org/)

- **Farmers Market Coalition**
  [www.farmersmarketcoalition.org](http://www.farmersmarketcoalition.org)

- **Other Farmers Markets!**
Thank you! Questions?

More Information:

Karen Kinney  karen@wafarmersmarkets.org
Shane Laib    shane@downtownwallawalla.com
Ivy Fox       ivy@SeattleFarmersMarkets.org